

# LEAN SIX SIGMA GREEN BELT

## ➤ PROBLEM TO SOLVE:

Ensuring that your workforce can effectively solve problems and make data-based decisions can be difficult without a proven way to train employees and approach problems. Lean Six Sigma Green Belt equips employees so they are able to effectively lead project improvement teams using Lean Six Sigma concepts.

- ✓ This course is (4) 8-hour modules conducted over eight weeks and 1-2 hours coaching on a project.
- ✓ Participants apply class learning to a project in their organization.
- ✓ Useful tools and templates are provided
- ✓ A certificate of completion is provided

## ➤ BENEFITS:

- ✓ Engage employees
- ✓ Enhance employee's ability to solve problems using data
- ✓ Improve quality
- ✓ Increase efficiency
- ✓ Save costs

## ➤ Topics Include:

- Core Concepts
  - The DMAIC problems solving process
- Problem-solving skills
  - Identify and solve process-related issues, focusing on reducing waste and improving efficiency
- Data analysis
  - Techniques for data collection and analysis to make informed decisions
- Project management
  - Best practices to lead and manage projects
- Practical Application
  - Coaching on a project to solidify learning



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# Focuses on skills that are imperative to data-based problem solving:

## Modules

## TAKEAWAY TOOLS

## EXPECTED OUTCOMES

### Module 1: Overview and Define

Introduces the core concepts of Lean Six Sigma. Participants begin applying the Define phase of the DMAIC methodology to real-world improvement projects.

- ✓ Value Added vs. Non-value-added work
- ✓ Project selection and effective problem statements
- ✓ Communication plans and project management
- ✓ Process mapping

A3 Form, Waste walk template, 4 Square decision making template

- ✓ Define Lean Six Sigma
- ✓ Identify and categorize waste
- ✓ Select impactful projects
- ✓ Write an effective problem statement using A3
- ✓ Use mapping tools to define the current condition
- ✓ Create an effective communication plan

### Module 2: Measure

Learn to statistically describe data. Measure data and determine if in statistical control.

- ✓ Process mapping and data collection plans
- ✓ Central limit theorem
- ✓ Process capability
- ✓ Effective Teams
- ✓ Statistical process control

Data collection planning template, checklist template

- ✓ Calculate basic statistics
- ✓ Communicate opportunities for improvement using A3
- ✓ Explain process capability and stability
- ✓ Identify common cause vs. special cause variation
- ✓ Create a histogram and control chart

### Module 3: Analyze

Learn to analyze data using problem solving tools and basic statistical tests

- ✓ 5 Whys
- ✓ Fishbone diagrams
- ✓ Pareto charts
- ✓ Basic statistical tests

Step by step instructions to statistically analyze data

- ✓ Complete a root cause analysis using 5-Whys, Fishbone Diagrams, and Pareto Charts
- ✓ Determine if two or more data sets are the same or different
- ✓ Display data graphically using statistical software

### Module 4: Improve and Control

Learn tools and concepts to improve and control processes

- ✓ Lean tools and concepts
- ✓ Prioritizing solutions
- ✓ Management and statistical tools to control processes
- ✓ Overview of Training Within Industry-Job Instruction
- ✓ Overview of Toyota Kata

Improvement prioritization template, TWI (JI) Job Breakdown Template

- ✓ Select the best lean tools to improve processes
- ✓ Conduct a pilot test on a solution
- ✓ Sustain process improvement using a combination of statistical and management tools
- ✓ Break down a process using Training within Industry-Job Instruction methodology.
- ✓ Make process improvements a daily habit